## Impact of Innovative Pilot Programs Upon 2019 Cost of Service (Decrease)/Increase to Cost of Service Monthly Revenue -\$822,990 = Heat Pumps-\$126,919 = Heat Pump Water Heaters -\$5,679 = Electro-Thermal Storage (ETS) -\$10,509 = EVGo -\$7,552 = Level 2 (L2) Chargers-\$173,070 = Tesla PowerWall -\$1,146,720 Sales -\$219,000 = Tesla PowerWall -\$208,800 = Heat Pumps, net of cost -\$21,600 = Heat Pump Water Heaters, net of cost -\$13,561 = ConnectDER, net of cost -\$462,961 \$37,800 = Expensed Amount for Level 2 chargers -\$365,120 = Higher Retail Sales, net of Power Supply Costs -\$682,353 = Tesla Power Supply Savings \$1,440,167 = Depreciation Expense \$1,192,108 = Return on Rate Base \$189,821 = O&M Due to Innovative Pilot Program -\$441,576 = A&G Absorbed that would otherwise flow to O&M -\$251,755 = Cost Impact Upon Platform 50% = Synergy Sharing -\$125,877 = Net Impact Upon Cost of Service due to O&M and A&G Absorbed -\$112,956 = Net Impact Upon Cost of Service due to Innovative Pilot Program